## **Consolidated financial highlights**

	Q	QI	
DKKm	2025	2024	2024
Income statement			
Revenue	310.5	318.9	1,301.4
Gross profit	136.8	150.6	624.7
EBITDA	10.6	40.9	153.5
Amortisation, depreciation and impairments	12.0	28.8	228.4
EBIT before special items	-1.4	12.1	-74.9
Special items, net	0.0	0.0	0.0
EBIT	-1.4	12.1	-74.9
Return on securities	-151.7	155.7	217.4
Financials, net	-1.1	-1.0	-6.2
Profit/loss before tax	-154.0	166.5	135.8
Tax for the period	28.7	-35.6	-63.3
Net profit, continuing operations	-125.3	130.9	72.5
Net profit, discontinued operations	10.4	-1.3	-10.8
Net profit/loss for the period	-114.9	129.6	61.7
Comprehensive income	-114.2	128.4	60.3
Net profit for the period excluding return on securities	3.4	8.2	-107.9
Balance sheet, end period			
Total assets	1,417.3	1,764.9	1,539.5
Shareholders' equity	1,032.1	1,286.6	1,146.3
Net interest-bearing cash position	560.6	698.3	723.9
Properties	237.5	239.7	256.7
Mortgage Debt	-102.4	-107.4	-103.6
Capital resources	720.4	950.8	893.3
Net working capital (NWC)	-24.3	-25.6	-45.3
Invested capital	471.5	588.3	422.4
Investments in property, plant and equipment	9.5	1.2	72.0
Free cash flow	-35.4	-3.3	-30.9

For ratio definitions, see note 3 to the 2024 Annual Report.

1) Profit for the period annualised

	Q1		full year	
DKKm	2025	2024	2024	
Cash flow statement				
Cash flows from operating activities	-23.0	-3.5	26.3	
Cash flows from investing activities	34.6	0.5	-46.5	
Cash flows from financing activities	-1.4	0.0	-90.5	
Total cash flows	10.2	-3.0	-110.7	
Other information				
Average number of employees	618	606	612	
Number of shares of DKK 5 nominal value each, end of period (thou- sands)	20,055	20,055	20,055	
Treasury shares (thousands)	2,030	2,030	2,030	
Share price end of period, DKK	35.5	64.2	48.2	
Ratios				
Gross margin (%)	44.1%	47.2%	48.0%	
EBIT margin (%)	-0.5%	3.8%	-5.8%	
Equity ratio (%)	72.8%	72.9%	74.5%	
Return on equity (ROE) (%) 1)	-42.2%	42.4%	5.4%	
Return on capital employed (ROIC) 1)	-1.3%	8.2%	-14.8%	
Earnings per share (EPS)	-6.3	7.2	3.4	
Diluted earnings per share (EPS-D)	-6.3	7.2	3.4	
Earnings per share excluding return on securities (EPS-adj)	0.2	0.5	-6.0	
Price/Earnings (P/E) 1)	-	2.2	14.2	
Price/Book Value (P/BV)	0.7	1.0	0.8	
Cash flow per share (CFPS)	-1.3	-0.2	1.5	