Consolidated financial highlights

DKKm	Q2		Q2 YTD		full year	
	2025	2024	2025	2024	2024	
Income statement						
	7.07	7/77	650.0	662.0	1701 /	
Revenue	342.3	343.1	652.8	662.0	1,301.4	
Gross profit	169.2	177.9	306.0	328.5	624.7	
EBITDA	48.4	60.6	59.0	101.5	153.5	
Amortisation, depreciation and impairments	16.0	16.5	28.0	45.3	228.4	
EBIT	32.4	44.1	31.0	56.2	-74.9	
Return on securities	92.7	141.2	-59.0	296.9	217.4	
Financials, net	-2.8	-2.0	-3.9	-3.0	-6.2	
Profit/loss before tax	122.2	182.9	-31.8	349.4	135.8	
Tax for the period	-26.0	-41.3	2.7	-76.9	-63.3	
Net profit, continuing operations	96.2	141.6	-29.1	272.5	72.5	
Net profit, discontinued operations	0.2	-2.3	10.6	-3.6	-10.8	
Net profit/loss for the period	96.4	139.3	-18.5	268.9	61.7	
Comprehensive income Net profit for the period excluding return on	95.7	139.6	-18.5	268.0	60.3	
securities	24.1	29.2	27.5	37.3	-107.9	
Balance sheet, end period						
Total assets	-	-	1,442.5	1,827.2	1,539.5	
Shareholders' equity	-	-	1,127.8	1,354.1	1,146.3	
Net interest-bearing cash position	-	-	683.6	758.9	723.9	
Properties	-	-	235.0	259.6	256.7	
Mortgage Debt	-	-	-101.2	-106.1	-103.6	
Capital resources	-	-	824.8	1,011.7	893.3	
Net working capital (NWC)	-	-	-27.0	-23.1	-45.3	
Invested capital	_	-	444.2	595.2	422.4	
Investments in property, plant and equipment	-	-	19.3	27.9	72.0	
Free cash flow	-	-	-3.0	3.0	-30.9	

For ratio definitions, see note 3 to the 2024 Annual Report.

1) Profit for the period annualised

	Q2		Q2 YTD		full year	
DKKm	2025	2024	2025	2024	2024	
Cash flow statement						
Cash flows from operating activities	48.8	39.6	25.8	36.5	26.3	
Cash flows from investing activities	-14.5	-31.8	20.1	-34.4	-46.5	
Cash flows from financing activities	-20.0	-85.5	-21.4	-82.8	-90.5	
Total cash flows	14.3	-77.7	24.5	-80.7	-110.7	
Other information						
Average number of employees	-	-	648	611	612	
Number of shares of DKK 5 nominal value each, end of period (thousands)		-	20,055	20,055	20,055	
Treasury shares (thousands)	-	-	2,030	2,030	2,030	
Share price end of period, DKK		-	39.5	57.6	48.2	
Ratios						
Gross margin (%)	49.4%	51.9%	46.9%	49.6%	48.0%	
EBIT margin (%)	9.5%	12.9%	4.7%	8.5%	-5.8%	
Equity ratio (%)	-	-	78.2%	74.1%	74.5%	
Return on equity (ROE) (%) 1)	-	-	-3.3%	42.8%	5.4%	
Return on capital employed (ROIC) 1)	-	-	14.3%	19.0%	-14.8%	
Earnings per share (EPS)	5.3	7.7	-1.0	14.9	3.4	
Diluted earnings per share (EPS-D)	5.3	7.7	-1.0	14.9	3.4	
Earnings per share excluding return on securi- ties (EPS-adj)	1.3	1.6	1.5	2.1	-6.0	
Price/Earnings (P/E) 1)		-	-	1.9	14.2	
Price/Book Value (P/BV)		_	0.7	0.9	0.8	
Cash flow per share (CFPS)	2.7	2.2	1.4	2.0	1.5	